



# ANNUAL REPORT

2017 | 18

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## CCLC VISION STATEMENT

We will create an innovative environment where we are committed to: offering a welcoming, caring and exciting leisure experience for our guests; providing an inspired, learning-oriented and customer-driven workplace; and making a lasting positive contribution to our community.

## CCLC CORE VALUES

**Building positive relationships:** with our staff, members and guests as well as the wider community.

**A commitment to excellence:** by creating a consistent and positive experience for the customer journey.

**Accountability for our actions:** by owning a sense of responsibility, we hope to push boundaries and exceed in everything we do, whilst acting responsibly.

# BOARD OF DIRECTORS



**FRONT** Edward Johnson (Deputy Chairman), Peter James OAM (Chairman)  
**BACK** Michael Bell, Andrew Dickson, Ray Southernen OAM, Michael Dowling (Directors)  
*Absentee* Mardi Love

## OFFICE BEARERS

**PATRONS** R G Maher OBE, L J Maher OAM

**CHAIRMAN** P D James OAM

**DEPUTY CHAIRMAN** E Johnson

## LIFE MEMBERS

R G Maher OBE, J J McInerney (dec'd), R L Dibben (dec'd), N H Adams (dec'd), W A Cleary (dec'd), A E Davis (dec'd), J S Atkins (dec'd), S F Gregory OAM (dec'd), J T Harpur (dec'd), R G Mills (dec'd), J A Nagle (dec'd), I W Pannowitz (dec'd), D B Picton (dec'd), R J Allen OAM (dec'd), L J Maher OAM, G G Needham, P A Reynolds (dec'd), B R Cook (dec'd), R P Clark, G A Clark, T O Andrews, E Johnson.

## MANAGEMENT

Peter Blacker, Julie Barnes, Anthony Ryan, Danielle Terry.

# NOTICE OF MEETING

Notice is hereby given that the Forty-sixth Annual General Meeting of Central Coast Leagues Club Limited will be held in the Club's rooms at Dane Drive, Gosford on Wednesday 21 November, 2018 at 7.00 pm.

## AGENDA

### 1 Opening

### 2 Attendance and quorum

### 3 Apologies

### 4 Receipt of the minutes of the previous Annual General Meeting

### 5 Receipt and consideration of the Club's Financial Report, the Directors' Report and the Auditor's Report, for the year ended 30 June 2018

### 6 Ordinary Resolution: Appointment of Patrons

To separately consider and if thought fit, pass each of the following resolutions for appointing patrons of the club.

*That R G Maher OBE be re-appointed as a patron of the Club.*

*That L J Maher OAM be re-appointed as a patron of the Club.*

#### EXPLANATORY NOTE Ordinary resolution

*Appointment of Patrons The Board unanimously recommends each of the proposed patrons, in accordance with Rule 13.1 of the Club's Constitution.*

*It is the intention that each appointment will be effective until the next AGM. A patron is an Honorary Member for the duration of their appointment as a patron.*

### 7 Ordinary Resolution: Honorarium - Chairperson

To consider and if thought fit, pass the following ordinary resolution:

That the members approve the payment of an honorarium at the rate of \$1,000 per month, payable monthly in arrears, and pro-rated on a daily basis for any broken period of less than a calendar month at the start or end of their term, to the Chairperson of the Club in respect of service on the Board until the next Annual General Meeting.

#### EXPLANATORY NOTE Ordinary resolution - Honorarium – Chairperson

*An honorarium may only be paid where approved by a resolution passed at a general meeting.*

*Under section 10(6)(a) of the Registered Clubs Act, the only members entitled to vote on this resolution are the members who are entitled to vote at the annual election of the Board. The amount of the proposed honorarium is not inconsistent with honorariums paid to the chairpersons of other similar-sized clubs.*

*The amount of the proposed honorarium is unchanged from that approved at the last AGM. It is at the discretion of the Chairperson as to whether or not they accept the honorarium. In addition, a compulsory superannuation contribution may be payable. The present Board unanimously recommends the proposed resolution.*

### 8 Ordinary Resolution: Honorarium - Directors

To consider and if thought fit, pass the following ordinary resolution:

That the members approve the payment of an honorarium at the rate of \$600 per month, payable monthly in arrears and pro-rated on a daily basis for any broken period of less than a calendar month at the start or end of their term, to each Director (other than the Chairperson, for so long as there is a resolution in force approving of a separate honorarium for the Chairperson) of the Club in respect of their service on the Board until the next Annual General Meeting.

#### EXPLANATORY NOTE Ordinary Resolution: Honorarium – Directors

*An honorarium may only be paid where approved by a resolution passed at a general meeting. Under section 10(6)(a) of the Registered Clubs Act, the only members entitled to vote on this resolution are the members*

*who are entitled to vote at the annual election of the Board.*

*The amount of the proposed honorarium for directors is unchanged from that approved at the last AGM. The amount of the proposed honorarium is not inconsistent with honorariums paid to directors of other similar-sized clubs. It is at the discretion of an individual Director as to whether or not they accept the honorarium. In addition, a compulsory superannuation contribution may be payable. The present Board unanimously recommends the proposed resolution.*

### 9 Elections

To elect three Ordinary Directors, in accordance with the Constitution (if elections are required).

#### EXPLANATORY NOTE Elections

*In accordance with Rule 19 of the Club's Constitution, there are two vacancies to be filled on the Board. The successful candidates who fill those vacancies will have three year terms of office. There is one further vacancy to be filled - a casual vacancy following the resignation of Robert Clark as a Director. The Board has appointed Michael Dowling to fill that vacancy up to this AGM. The successful candidate who fills this vacancy will have a one year term of office. If elections are necessary, the election for the three year vacancies will be held first. All of the retiring directors including Michael Dowling, are eligible to stand for re-election. At the first Board Meeting after the AGM, the Board elects from amongst their own number a Chairperson and a Deputy Chairperson.*

### 10 Ordinary Resolution: Benefits for Directors including the Chairman

To consider and if thought fit, pass the following ordinary resolution: That, pursuant to section 10(6A) of the Registered Clubs Act 1976, the members authorise (and declare to be reasonable) the payment or reimbursement by the Club for, or the provision by the Club at the Club's expense of, the following in respect of each of the Directors including the Chairman, up to an aggregate amount not exceeding \$80,000 until the next AGM:

- (a) the reasonable cost of clothing indicative of their position as a Director
- (b) the reasonable cost of attendance at trade shows, industry conferences and meetings, conferences and training in relation to their role and responsibilities as a Director
- (c) the cost of reasonable food and refreshments before, during and at the conclusion of Board and committee meetings
- (d) the payment of the premium for Directors' and Officers' insurance cover
- (e) reasonable out-of-pocket expenses incurred when carrying out their duties in relation to the Club including (without limitation) the reasonable costs of the entertainment of special guests of the Club and participation in Club promotional activities (whether at the Club's premises or elsewhere), and attending study tours of other clubs and similar venues to inspect those venues and their operations, provided that all such out-of-pocket expenses are approved by a current resolution of the Board
- (f) the reasonable cost of attending, at Club premises or elsewhere, as representatives of the Club such sporting, community, charity, special functions or occasions as the Board from time to time authorises and determines to be reasonably incurred in the course of their respective duties in relation to the Club
- (g) the reasonable cost of providing functions to recognise service and support to the Club or to promote the Club or otherwise further the objects of the Club
- (h) the reasonable cost of attendance at national and international gaming, entertainment, leisure and recreation venues, provided that the attendance of Directors at such venues will, in the opinion of the Board, produce significant benefits to the planning and development of the Club, and provided also that the expenditure is assessed and approved in advance by the Board as being reasonable
- (i) preferential bookings or reservations for Club functions.

#### EXPLANATORY NOTE Ordinary Resolution: Benefits for Directors including the Chairman

*It is necessary and appropriate for the Directors to be active in performing their duties and pursuing the*

*Club's success. To the extent that the proposed expenses involve the provision of benefits not in the form of money or a cheque being provided to a specific class of member, that is permissible with a current authorisation from a general meeting under section 10(6A) of the Registered Clubs Act.*

*Directors' out-of-pocket expenses reasonably incurred in the course of carrying out their duties, are able to be authorised by the Board under section 10(6)(d) of the Registered Clubs Act. However, in the interests of transparency the proposed resolution makes disclosure of some of the types of expenses likely to be incurred. To the extent that the resolution involves the payment of certain specific out of pocket expenses, the resolution acknowledges that expenses of the types proposed are reasonable and there is or will be a current resolution of the Board authorising the payment of expenses of the kind listed. The present Board unanimously recommends the proposed resolution.*

**11 Management**

A reasonable opportunity will be provided for members to ask questions about or make comments on the management of the Club.

**12 Auditor**

If the Club's Auditor or his representative is at the meeting, a reasonable opportunity will be provided for members to ask the Auditor or his representative, questions relevant to the conduct of the audit and the preparation and content of the Auditor's Report.

**BY ORDER OF THE BOARD**

**P C Blacker** Chief Executive Officer

28 September 2018

**NOTES**

**Notice of questions or requests for details**

Members who wish to raise any queries or seek any information, including questions in relation to the accounts or reports or specific legislative or financial matters, are asked to provide written notice of the question to the office of the Chief Executive Officer at least 14 days prior to the meeting, so that answers may be researched, if required.

**Eligibility**

Only Financial Ordinary and Special Members, and Life Members, have the right to attend and vote at the meeting. Employee members are not entitled to vote at the meeting. Under the Registered Clubs Act 1976, proxies are not permitted. Notice of the meeting is being given to the Club's Auditor, who is entitled to attend.

**Voting**

An ordinary resolution must receive votes in favour from a simple majority (50% + one) of eligible members who cast a valid vote in person at the meeting.

**Resolutions**

The Corporations Act 2001 requires that only the business contained in this notice of meeting is able to be dealt with at the meeting. No business, including any resolution, may be proposed at the meeting that is not already listed in the notice of meeting.

**Annual report**

The Club's annual report (including the financial report) for the year ended 30 June 2018 can be accessed on the Member Reports page at [www.cclc.com.au](http://www.cclc.com.au) from no later than 21 days before the date of the meeting.



# CENTRAL COAST LEAGUES

*Heart of The Coast*

The Club has been rejuvenated – not just in our appearance but with our services and staff, who continue to provide the heart to our Club and have truly made the difference.





## CHAIRMAN'S REPORT

Another year has passed and as we are now well and truly over the disruption caused during the recent renovations members can now really start to enjoy the new facilities now available.

From our very popular family Piano Lounge, refurbished Gaming floor and Bars to the fabulous Archie's Bistro and the new Kendall bar members are now able to enjoy the varied amenities which now provide something for all members and their guests whilst also enjoying the range of Carlton products introduced into the Club during the year.

With the refurbishment now behind us we are starting to see a recovery in trading and whilst not completely reflected in the year's results current trading gives us much confidence that we are on track to achieve satisfactory results for this current year.

Much emphasis has continued to be placed on cost control and many new initiatives and promotions have been introduced for the benefit of members and guests.

However, results continue to be affected by uncontrollable cost increases relating to electricity and taxes which have had a major impact on results, but it is pleasing to note that currently all areas of the club are trading profitably.

Our business partners continue to provide varied attractions and dining options for members from the Star Buffet, Peking Garden, Yume Teppanyaki to Monkey Mania, Clip n Climb and ladies and men's hairdressers we have an exciting array of attractions for members

and I would thank them all for their enthusiasm and commitment to contributing to the overall enjoyment of the Club.

Similarly our gym-Central Coast Leagues Fitness continues to go from strength to strength and is fast becoming recognised as the leading fitness venue in the area.

Your Board has continued to place much emphasis on supporting the community and through our Club grants program we have distributed some \$420,000 to various local organisations whilst also continuing to support our major community organisations - Coast Shelter, Surf Life Saving Central Coast and the Central Coast Heart.

Whilst supporting these organisations your Board has continued to ensure that such grants really make a difference in the community and it is humbling to read and also receive feedback from these organisations outlining what has been achieved as a result of this funding.

Our internal clubs continue to provide many opportunities for members to enjoy various interests in club life and your Directors are keen to support the further development of these clubs within space and budget constraints for the enjoyment of all-thank you to the many volunteers who contribute so much to the running of these clubs-your efforts greatly enhances the lives of many.

Members would be aware of the development happening around Gosford and also the driving impact

the NSW Government has had on future development within the town with the release of the draft City North, City and City South development plans.

Your Club is impacted under the City South draft and upon perusal of same your Board thought it necessary to make representations re areas thought to potentially have an impact upon the Club into the future as well as adjacent areas.

As a result, the Board approved the engagement of a Town Planner and an Architect to assist with these very important submissions whilst at the same time identifying our options under the current zoning regulations together with potential for the future.

As part of the above the Club has also now commenced the very long process of developing a Masterplan for our current location and members can be assured that they will be consulted with in considerable detail as we progress this journey.

Your Board is very conscious of the part the Club has played in the development of Gosford and the surrounding community over many years and is determined to ensure that the legacy of this involvement is not lost with any development that may occur adjacent to the Club.

Directors have participated in many sub-committees and meetings during the year and with this time and dedication these sub-committees have continued to operate effectively whilst also providing strong support to management in these areas.

Your Board has continued to operate with the highest level of Governance and is now being recognised in the industry as a leader in this area which augurs well for the future of the Club with decisions and plans now being supported by much evidence based decision making processes.

At the same time regular strategic update meetings have been conducted with Management to ensure that they continue to be aware of the vision of the Board and at this time I would like to thank the Management and staff for their enthusiasm and passion that they bring to the roles-members can be proud of the efforts of these people.

To my fellow Board members, a big thank you for your enthusiasm, time and contribution to the Club during the year. Only I know the contribution of knowledge and experience that they have contributed to the Club and this shows that our ability to attract Directors with such skills is a great asset.

Finally, to our members-thank you for the interest you show in the Club. Hopefully you are happy with the Club's achievements over the last twelve months and now find the Club and it's new facilities a place of considerable enjoyment.

In summary the initial six months of 2018 continued the change process and refurbishment but since then all attention has now turned to the opportunities of the future and your Board is confident that the initiatives taken to date will ensure a robust future for your Club.

I look forward to seeing everyone in the Club with their friends as you now have a venue that we can all be proud of.

**Peter James OAM  
CHAIRMAN**



## CHIEF EXECUTIVE OFFICER'S REPORT

Nothing happens without a clear vision, the courage to act and the fortitude to persevere.

Three years ago, the Club began a journey that would see the norm upended and change become a way of life.

What drove this was a clear vision of what the Club should be and what it should represent to its Members, The Community, its staff and other businesses.

That Vision has created a brand-new Club with great products, fantastic service and a clear role in the community. Including:

- Facilities such as Kendall's, Archie's Brasserie and the beautiful lobby lounge now provide alternatives to the much-loved Kelly's Bar, Star Buffet, Peking Garden and Yume Teppanyaki.
- Improved product with the excellent brasserie and café menus from Archies, to the greater selection of beer and wine, including Tank Beer, and the wonderful Cocktails from Josh in Kendalls are attracting an entire new generation to the Club.
- Our wonderful staff have embraced the Club's commitment to providing excellent service and that coupled with the enhanced Loyalty offering provide even more reasons to become a Member.
- We have embraced the community with our ongoing commitment to Surf Life Saving and Coast Shelter joined by the likes of Community Coast Connect, Ronald MacDonald House, Central Coast Heart and Coast Opera Australia.

The change has been tough. Staff who had been performing their duties diligently for many years now found themselves in a whole new world. I cannot thank them and Julie and her team from HR enough for what they have achieved in such a short space of time.

Unfortunately, we lost two long term senior staff this year in our Accountant, Tony Mills and Operations Manager, Dan Brien. Both carried the Club through some very difficult times and were much loved by the Staff and Customers. I wish them both well and having caught up with Dan a few times since leaving, I know that he is excelling in his new role.

These losses also gave us an opportunity to bring some new blood to the organisation, to continue the Club's drive for excellence. Anthony Ryan is our new Operations and Gaming Manager and Peter Correy has recently joined the Club as our Financial Controller. Welcome aboard.

Bringing marketing back inhouse after many years of outsourcing also allowed us to welcome our Marketing Manager, Danielle Terry to the team. Her modern efficiency has allowed us to crystallise savings that have now been put back into rewarding our members.

The Club recently brought its Facilities Management operations back in house after many years of outsourcing. Matthew Craig will ensure that we maintain our aging old Dame.

The refurbishment, the restructuring, the new systems and procedures were very taxing at both the Board and Management level from a strategic, operational and

financial viewpoint.

The downturn in trade during the renovation was very stressful and the published results reflect the disruption caused.

I cannot thank the Board enough for remaining committed to the change and showing the fortitude to persevere with a process that is only now starting to show results.

In 2019 we would like to welcome you all to join us at the Club to enjoy what we have to offer.

We will undertake to improve our products and services on an ongoing basis. To that end we are looking forward to engaging with members and the community in a more formal process to continue to understand their expectations and desires of the Central Coast Leagues Club both now and into the future.

Thank you for your support

**Peter Blacker**  
**CHIEF EXECUTIVE OFFICER**

## VALE

**Robert 'Bob' Allen OAM**  
5 May 1933 to 25 August 2018



**LIFE MEMBER**  
27 years' service from 1978 to 2005

**Jack Atkins**  
24 July 1932 to 7 October 2018



**LIFE MEMBER**  
27 years' service from 1964 to 1991

*Both will be greatly missed*

# COMMUNITY DONATIONS

## Community groups supported during 2017/2018

In 2018 Central Coast Leagues Club provided Grants totalling over \$420,000 to Central Coast charities, welfare groups, disability support organisations, emergency services, sporting associations and teams, special interest groups and many others.

As part of our commitment to the community the Club also provides complimentary meeting and conference rooms to many such community groups to assist in reducing administration costs.

A snapshot of groups supported are:

- |  |   |
|--|---|
| <b>Coast Shelter</b>                     | <b>Central Coast Water Polo</b>                   |
| <b>Central Coast Surf Life Saving</b>    | <b>St Johns Ambulance NSW</b>                     |
| <b>Rotary Club of Gosford North</b>      | <b>– Coastal Waters Division</b>                  |
| <b>Central Coast Heart Netball Club</b>  | <b>Gosford Kariong rugby Union Club</b>           |
| <b>Life Education NSW</b>                | <b>Gosford City Football Club</b>                 |
| <b>Central Coast Kids In Need</b>        | <b>5 Lands Walk</b>                               |
| <b>Central Coast Cricket Association</b> | <b>Gosford City Toastmasters</b>                  |
| <b>YMCA</b>                              | <b>Solace Association</b>                         |
| <b>Central Coast Cycling</b>             | <b>Central Coast Disabled Surfers Association</b> |
| <b>Kidney Health Australia</b>           | <b>Special Olympics Central Coast</b>             |
| <b>Central Coast Rugby 7's Academy</b>   | <b>Central Allstars</b>                           |
| <b>Top Blokes Foundation</b>             |   |



# COMMUNITY TESTIMONIALS

## Testimonial from Coast Shelter

Coast Shelter, for over 26 years, have been assisting and supporting those within the Central Coast community who've become homeless, at risk of homelessness and those escaping domestic violence.

The Coast Community Centre provides free meals every day and support services to help homeless, vulnerable, financially disadvantaged and socially isolated community members. Support services include food hampers, no interest loans, energy vouchers, shower and laundry facilities, gifts of essential items such as clothing and toiletries as well as connections and referrals to other services.

None of this is able to be done without those within our community who support Coast Shelter and from the day of inception, Central Coast Leagues Club have lead that support.

The Central Coast Leagues Club gives back into the Central Coast community in so many ways, and Coast Shelter's work to assist those who're in need wouldn't be possible without the commitment and spirit of the CCLC.

Coast Shelter and the thousands of people supported over the 26 years thank the CCLC for their tremendous generosity.

## Testimonial from Surf Life Saving Central Coast

The Central Coast Leagues Club has supported Surf Life Saving Central Coast (SLSCC) for over 50 years.

For the past five seasons the Central Coast Leagues Club has been the major partner of the SLSCC Lifesaving Support Operations Team which has allowed SLSCC to significantly increase the coverage of our Rescue Water Craft Service (rescue jet skis) and Lifesaving Duty Officer services across the Central Coast beaches.

The funding granted to this service from the Central Coast Leagues Club Grants program has funded a new Rescue Water Craft for Surf Life Saving Central Coast annually, funded the operational cost of seven rescue jet skis and two rescue vehicles and provided our lifesaving support operations team with essential rescue equipment, uniforms and the training they need to save lives and respond to coastal emergency incidents at Central Coast beaches.

Thanks to the support from the Club Grants Program, The SLSCC Lifesaving Support Operations team has significantly advanced the service level provided to the community, leading to safer beaches, many major rescues made and a reduction to coastal drowning statistics on the Central Coast.



# FOCUS ON CENTRAL COAST LEAGUES INTERNAL CLUBS

Central Coast Leagues Club supports 17 internal Clubs:

- CCLC Ballroom Dancing Club
- CCLC Barbershop Chorus (Soundwaves)
- CCLC Billiards, Pool & Snooker Club
- Gosford City Bowling Club
- Gosford City Women's Bowling Club
- CCLC Indoor Bowls Club
- CCLC Social Bowling Club
- CCLC Bridge Club
- CCLC Camera Club

- CCLC Chess Club
- CCLC Darts Club
- CCLC Jazz League
- CCLC Social Golf Club
- CCLC Seniors Snooker Club
- CCLC Tour Club
- CCLC Vintage Drivers Club
- CCLC Wine Appreciation Club

Central Coast Leagues Club currently has 17 Internal Clubs. The aim of these clubs is to further enhance the sporting and social aspects of our club members.

Our ongoing commitment to the community is exemplified through the support given to the Internal Clubs.

These partnerships have grown and been fostered over many years. Multiple clubs have celebrated significant milestones in recent times, including a 25- and 60-year celebration.

The past year has been an active one for the CCLC Internal Clubs, with many individual members and clubs achieving outstanding results.

### Internal Club highlights:

- Camera, Snooker, Ballroom Dancing & Tour Clubs all have experienced growth in membership and participation.
- Darts Club members Sophie Cox, Mitchell Turner and Luke Hudson were selected to represent NSW at the Australian championships.
- Darts Club member Mike Bonser won the darts player Australian qualifier at Warilla NSW, which entitled him to compete in the Melbourne Darts Masters Championships against the best players from all over the world.
- Gosford City Woman's Bowling Club member, Helen Cruden, was selected to represent Australia in the Deaf World Championships that will be held in New Zealand early 2019. Helen recently won the Deaf NSW singles championship.
- Gosford City Women's Bowling Club members Sandra Anderson, Kay Arnott, Heather McColl and Sandra Lindsay won the district senior fours championship.
- Central Coast Leagues Club Jazz Club celebrated its 25th anniversary.
- Central Coast leagues Club Golf Club celebrated its 60th birthday during the year.
- Central Coast Leagues Club Indoor Bowls Club members Anthony van Lierop, Peter Yates, Bev Wakefield and Adam Davidson were selected to represent NSW at the Australian championships.

To all Central Coast Leagues Club volunteers, thank you for your involvement in 2018. Your efforts contribute positively to make the Central Coast Leagues Club the heart of the Central Coast. To the staff who support our Internal Clubs, particularly Meagan Carraro and Fay Toomey, I express my appreciation for your dedication and commitment.

**Edward Johnson**  
DEPUTY CHAIRMAN



With 17 Internal Clubs and a variety of interests, there really is *Something for Everyone!*



**VISIT THE CCLC WEBSITE FOR INTERNAL CLUBS CONTACT INFO**

# DIRECTOR'S REPORT

The Directors of Central Coast Leagues Club Limited and its controlled entity submit herewith the annual financial report for the financial year ended 30 June, 2018. In order to comply with the provision of the Corporations Act 2001, the directors' report as follows:

## DIRECTORS

The names and particulars of the Directors in office during the financial year are:

**Michael Bell - Manager. Member for 29 years. Director since 2010.**

*Responsibilities:*

Board Meetings (12): Attended 10

Special Board Meeting (1): 1

Various Sub Committee Meetings (5): Attended 5

**Andrew Dickson - Managing Director / Principal. Member for 6 years. Director since 2017.**

*Responsibilities:*

Board Meetings (12): Attended 11

Special Board Meeting (1): 1

Various Sub Committee Meetings (11): Attended 9

Building Renovation Meetings (20): Attended 16

**Michael Dowling - Retired. Member for 6 years. Director since 2017. Graduate Australian Institute of Company Directors. Former Director Coles Myer Limited's Retail Trust.**

*Responsibilities:*

Board Meetings (12): Attended 9

Special Board Meeting (1): 1

Various Sub Committee Meetings (5): Attended 5

**Peter James – OAM - Retired. Member for 21 years. Previously Director 1996-1999. Reappointed as Director 2012. Past President and Life Member Wamberal SLSC. Life Member, Director and Past President Surf Life Saving Central Coast.**

*Responsibilities:*

Board Meetings (12): Attended 11

Special Board Meeting (1): 0

Various Sub Committee Meetings (16): Attended 16

Building Renovation Meetings (20): Attended 19

CEO / Chairman Strategy Meetings: Attended 33

**Edward Johnson - Retired. Member for 41 years. Director since 2005. Life Member Gosford/Kariong RLFC. Life Member Central Coast Leagues Club. Past President Central Coast Division Junior Rugby League. Patron of Central Coast Rugby League.**

*Responsibilities:*

Board Meetings (12): Attended 11

Special Board Meeting (1): 1

Various Sub Committee Meetings (20): Attended 19

**Mardi Love - Manager, Office of Sport, Central Coast. Member for 6 years. Director since 2011. Board Member Terrigal SLSC. Member SLS Central Coast. Surf Lifesaver, Instructor and Examiner Terrigal SLSC.**

*Responsibilities:*

Board Meetings (12): Attended 9

Special Board Meeting (1): 1

Various Sub Committee Meetings (6): 6 Attended

**Raymond Southeren - OAM - Retired. Member for 3 years. Director since 2016.**

*Responsibilities:*

Board Meetings (12): Attended 9

Special Board Meeting (1): 1

Various Sub Committee Meetings (20): Attended 13

Building Renovation Meetings (20): Attended 13

*The above Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.*

## SUB COMMITTEES

**Audit, Risk and Executive Remuneration:** P James, M Bell, E Johnson

**Board Governance and Succession Planning:** M Bell, P James, R Southeren

**Building Committee:** P James, R Southeren, A Dickson

**Central Coast Leagues Fitness:** P James, M Love

**Club Grants:** E Johnson, M Love

**Internal Clubs:** M Bell, E Johnson, R Southeren

**Judiciary Committee:** E Johnson, R Southeren

**Master Planning Committee:** P James, A Dickson, M Dowling

## PRINCIPAL ACTIVITIES

The principal activities of the consolidated entity were the operation of a licensed club, provision of facilities for sport and recreation and the rental of property. There was no change in the principal activities during the financial year.

## OPERATING RESULTS

The net consolidated profit of the consolidated entity for the financial year after providing for income tax was \$491,490 compared with \$326,719 for the prior year.

## MEMBERSHIP

The company is a company limited by guarantee and is without share capital. The number of members as at 30 June 2018 was 53,418 (2017 53,915).

## OBJECTIVES

To create an innovative environment where Central Coast Leagues Club is committed to offering a welcoming, caring and exciting leisure experience for our guests; providing an inspired, learning-oriented and customer-driven workplace; and making a lasting positive contribution to our community.

## Short Term

Cementing our mission as The Heart of the Coast, in support of the community welfare and local sporting bodies in ongoing partnerships and Club Grants. Providing members an up-to-date, multipurpose facility that caters to their needs, located all on one level of the Club. Delivering a higher standard of customer service as well as increased member reward and benefits through a new loyalty program, promotional offers and competitions specific to our target market.

## Long Term

To be sustainable and strive for continuous improvement so as to offer the best possible outcomes for the community and our members. Ensure that Central Coast Leagues Club has a strong financial future and is the destination of choice for members and guests.

## Strategy for Achieving the Objectives

Strive to attract and retain quality staff and business partners who are committed to the vision and mission of the Club. Provide members with a range of entertainment activities and grow and retain strong membership numbers to sustain a strong financial future.

## PERFORMANCE MEASUREMENT

The Club engages external consultants to assist it in measuring its performance against other similar clubs and the industry as a whole. Indicators such as EBITDA, Club membership and growth, comparison of actual performance to forecast performance and others are used to facilitate this process.

## AUDITOR'S INDEPENDENCE DECLARATION

The lead Auditor's Independence Declaration as required under s307c of the Corporations Act 2001 for the year ended 30 June 2018 has been received and is set out herein.

## LIABILITY OF MEMBERS WINDING UP

The entity is incorporated under the Corporations Act 2001 and is an entity limited by guarantee. If the entity is wound up, the constitution states that each member is required to contribute a maximum of \$5.00 each towards meeting any outstanding obligations of the entity at 30 June 2018, the total amount that members of the company are liable to contribute if the company is wound up is \$5.00. (2017 \$5.00).

Signed in accordance with a resolution of the Board of Directors.

On behalf of the Directors

**P D James**                      **E Johnson**  
**CHAIRMAN**                      **DIRECTOR**

GOSFORD  
26 September 2018

# DIRECTOR'S DECLARATION

The Directors of the Company declare that :

- 1 In the Directors opinion the financial statements and notes set out herein are in accordance with the Corporations Act 2001 and:**
  - (a) comply with Accounting Standards, reduced disclosure requirements and Corporations Regulations 2001; and
  - (b) give a true and fair view of the financial position as at 30 June, 2018 and of the performance for the year ended on that date of the Consolidated Entity.
- 2 In the Directors' opinion there are reasonable grounds to believe that the Consolidated Entity will be able to pay its debts as and when they become due and payable.**

Signed in accordance with a resolution of the Board of Directors.

On behalf of the Directors

**P D James**                      **E Johnson**  
**CHAIRMAN**                      **DIRECTOR**

GOSFORD  
26 September 2018

## Auditor's independence declaration under section 307c of the corporations act 2001 to the directors of Central Coast Leagues Club Limited

I declare that to the best of my knowledge and belief, during the year ended 30 June, 2018 there have been:

- (1) no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- (2) no contraventions of any applicable code of professional conduct in relation to the audit.

**Fortunity Assurance**  
**T R Davidson**  
**PARTNER**

155 The Entrance Road Erina NSW 2250  
28 September 2018

# INDEPENDENT AUDIT REPORT

## To the members of Central Coast Leagues Club limited

### REPORT ON THE AUDIT OF THE FINANCIAL REPORT

#### Opinion

We have audited the consolidated financial report of Central Coast Leagues Club Ltd and Controlled entity, which comprises the Statement of Financial Position as at 30 June 2018 and the Statement of Profit or Loss and Other Comprehensive Income, Statement of Changes to Equity, Statement of Cash Flows for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the Director's Declaration. The Consolidated Entity comprises Central Coast Leagues Club Ltd and the entity it controlled during the financial year.

In our opinion, the accompanying financial report of Central Coast Leagues Club Limited is in accordance with the Corporations Act 2001, including:

- (i) Giving a true and fair view of the Group's financial position as at 30 June 2018 and of its financial performance for the year then ended; and
- (ii) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the Corporations Regulations 2001.

#### Basis of Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Group in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board APES 110: Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of Central Coast Leagues Club Limited, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Information Other than the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the information included in the Group's annual report for the year ended 30 June 2018, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatements, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

### Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material, if individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during the audit.

#### Fortunity Assurance

**T R Davidson**  
**PARTNER**

155 The Entrance Road Erina NSW 2250  
28 September 2018

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 30 June 2018

	NOTE	CONSOLIDATED 2018	CONSOLIDATED 2017
<b>CLASSIFICATION OF EXPENSES BY NATURE</b>			
Revenues from Ordinary Activities	2	30,776,166	30,085,130
Cost of Sales	3	1,886,069	1,715,431
Expenses from Ordinary Activities:			
Poker Machine Duty and Taxes		7,299,974	7,328,820
Depreciation and Lease Expenses	3	2,987,722	3,198,947
Wages & Employee Benefits		6,919,152	6,499,876
Repairs and Maintenance		2,159,621	2,587,670
Light & Power		972,896	835,070
Entertainment & Promotions		1,329,515	1,338,297
Other Expenses from Ordinary Activities		6,375,874	5,933,632
Borrowing cost expense	3	338,551	277,288
Profit or (Loss) resulting from Ordinary Activities before Income Tax expense		506,792	370,099
Income Tax (revenue) / expense relating to Ordinary Activities	4	15,302	43,380
Profit or (Loss) resulting from Ordinary Activities after Income Tax expense		491,490	326,719
Extraordinary item		-	-
Net profit or (loss) for the year		491,490	326,719
Other Comprehensive Income		-	-
Total Comprehensive Income Attributable to Members		491,490	326,719

The accompanying notes form part of these financial statements.

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

For the year ended 30 June 2018

	NOTE	CONSOLIDATED 2018	CONSOLIDATED 2017
<b>CURRENT ASSETS</b>			
Cash Assets	6	2,750,695	3,021,337
Receivables	7	297,340	410,870
Inventories	8	92,475	116,685
Other	9	253,623	384,946
<b>TOTAL CURRENT ASSETS</b>		<b>3,394,133</b>	<b>3,933,838</b>
<b>NON CURRENT ASSETS</b>			
Property, Plant & Equipment	10	39,659,613	34,922,736
Deferred Tax Assets	11	37,629	52,931
Other		-	-
Investments		-	-
<b>TOTAL NON CURRENT ASSETS</b>		<b>39,697,242</b>	<b>34,975,667</b>
<b>TOTAL ASSETS</b>		<b>43,091,375</b>	<b>38,909,505</b>
<b>CURRENT LIABILITIES</b>			
Trade & Other Payables	12	2,601,940	2,766,328
Interest Bearing Liabilities	13	900,000	900,000
Hire Purchase	14	537,430	517,463
Provisions	15	583,564	807,988
<b>TOTAL CURRENT LIABILITIES</b>		<b>4,622,934</b>	<b>4,991,779</b>
<b>NON CURRENT LIABILITIES</b>			
Interest Bearing Liabilities	13	6,951,750	3,408,952
Hire Purchase Liabilities	14	721,678	161,528
Provisions	15	53,790	97,513
<b>TOTAL NON CURRENT LIABILITIES</b>		<b>7,727,218</b>	<b>3,667,993</b>
<b>TOTAL LIABILITIES</b>		<b>12,350,152</b>	<b>8,659,772</b>
<b>NET ASSETS</b>		<b>30,741,223</b>	<b>30,249,733</b>
<b>MEMBERS FUNDS</b>			
<b>RETAINED PROFITS</b>		<b>30,741,223</b>	<b>30,249,733</b>
<b>TOTAL MEMBERS FUNDS</b>		<b>30,741,223</b>	<b>30,249,733</b>

The accompanying notes form part of these financial statements.

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 30 June 2018

	NOTE	CONSOLIDATED 2018	2017
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts from Customers - net		37,943,914	36,821,868
Payments to Suppliers & Employees		(35,072,738)	(35,098,800)
Interest received		41,381	38,349
Interest Paid & Borrowing costs		(338,551)	(277,288)
Net Cash provided by (used in) Operating Activities	21	2,574,006	1,484,129
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Proceeds from Sale of Property Plant and Equipment		6,364	51,164
Purchase of Property Plant and Equipment		(6,973,926)	(2,677,205)
Net Cash provided by (used in) Investing Activities		(6,967,562)	(2,626,041)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of loans		(2,093,336)	(900,000)
Net cash flows from finance		6,216,250	1,283,952
Net Cash provided by (used in) Financing Activities		4,122,914	383,952
Net Increase (Decrease) in Cash held		(270,642)	(757,960)
Cash at Beginning of Year		3,021,337	3,779,297
Cash at End of Year		2,750,695	3,021,337

The accompanying notes form part of these financial statements.

# CONSOLIDATED STATEMENT OF CHANGES IN MEMBERS FUNDS

For the year ended 30 June 2018

<b>STATEMENT OF CHANGES IN MEMBERS FUNDS FOR THE YEAR ENDED 30 JUNE 2017</b>	
<b>RETAINED EARNINGS</b>	
Balance as at 1 July 2016	29,923,014
<b>PROFIT / (LOSS) FOR THE YEAR</b>	<b>326,719</b>
Balance as at 30 June 2017	30,249,733
<b>PROFIT / (LOSS) FOR THE YEAR</b>	<b>491,490</b>
<b>BALANCE AS AT 30 JUNE 2018</b>	<b><u>30,741,223</u></b>

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## For the year ended 30 June 2018

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### 1. Basis of Preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the Corporations Act 2001. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and based on historical costs, modified, where applicable, by the measurement at fair value of selected non current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

#### (a) Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the actual related results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year as discussed below.

##### *Estimation of useful lives of assets*

The consolidated entity determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life tangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

##### *Employee benefits provision*

As discussed in note 1, the liability for employee benefits expected to be settled more than twelve months from the reporting days are recognised and measured at present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition, rates and pay increases through promotion and inflation have been taken into account.

#### (b) Principles of Consolidation

A controlled entity is an entity controlled by Central Coast Leagues Club Ltd. Control exists where Central Coast Leagues Club Ltd has the capacity to dominate the decision making in relation to the financial and operational policies of another entity so that the other entity operates with Central Coast Leagues Club Ltd to achieve the objectives of Central Coast Leagues Club Ltd. A list of controlled entities is contained in note 22 to the financial statements.

All inter-company balance and transactions between entities in the economic entity including unrealised profits or losses have been eliminated upon consolidation.

#### (c) Income Tax

The Company adopts the balance sheet approach under which temporary differences are identified for each asset and liability rather than the effect of timing and permanent differences between income and accounting profit.

The charge for current income tax is based on the profit for the year adjusted for any non-assessable or disallowed items. It is calculated using the tax rates that have been enacted or substantially enacted by the balance date and adjusted to take into account the principle of mutuality. Revenue in the form of receipts from members represents mutual income and is not subject to income tax. Such expenses associated with mutual activities are non-deductible for income tax purposes. All other receipts and payments of the Economic Entity are classified for income tax purposes in accordance with income tax legislation.

No deferred income tax will be recognised from the initial recognition of an asset or liability, excluding a business combination where there is no effect on accounting or taxable profit or loss.

Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised or liability settled. Deferred tax is credited in the income statement except where it relates to items that may be credited directly to equity, in which case the deferred tax is adjusted directly against equity.

Deferred tax assets are recognised to the extent that it is probable that future tax profits will be available against which deductible temporary differences can be utilised.

The amount of benefits brought to account or which may be realised in the future is based upon the assumption that no adverse change will occur in Income Tax Legislation and the anticipation that the company will derive future assessable income to enable the benefit to be realised and comply with the conditions of deductibility imposed by the law.

#### (d) Inventories

Inventories are measured at the lower of cost and current replacement cost. Inventories acquired at no cost, or for nominal consideration are valued at the current replacement cost as at the date of acquisition.

#### (e) Property, Plant and Equipment

Property, plant and equipment are carried at cost or at independent or Directors' valuation, less where applicable, any accumulated depreciation or amortisation. The carrying amount of property, plant and equipment is reviewed annually by Directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the assets employment and subsequent disposal. The expected net cash flows have not been discounted to present values in determining recoverable amounts.

The cost of fixed assets constructed within the Entity includes the cost of materials, labour and borrowing costs. Subsequent costs are included in the assets carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

The depreciable amount of all fixed assets including buildings and capitalised lease assets, but excluding freehold land, are depreciated on a straight line basis over their useful lives to the Economic Entity, commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if applicable at each balance sheet date. An asset carrying amount is written down immediately to its recoverable amount if the asset carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are included in the statement of comprehensive income.

**(f) Employee Benefits**

Provision is made for the Company's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may not satisfy the vesting requirements. Those cash flows are discounted using market yields on national government bonds with terms to maturity that match the expected timing of cash flows.

Contributions are made by the Company to an award based superannuation fund for all employees. All contributions are charged as expenses as they occur. The Company has no legal obligation to cover any shortfall in the Funds' obligations to provide benefits to employees on retirement.

**(g) Members' Subscriptions**

Amounts received from members in respect of subscriptions for the period July 2017 to June 2018 and beyond are included in the Statement of Comprehensive Income as income.

**(h) Limitation of Members Liability**

In accordance with the Memorandum of Association the liability of members in the event of the company being wound up would not exceed \$5 per member.

**(i) Revenue**

Revenue from the sale of goods is recognised upon the delivery of goods to customers or provision of a service. Interest revenue is recognised using the effective interest rate method, which, for floating rate financial assets is the rate inherent in the instrument. All revenue is stated net of Goods and Services tax.

**(j) Cash and cash equivalents**

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within short term borrowings in current liabilities on the statement of financial position.

**(k) Goods and Services Tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

**(l) Leases**

Leases of fixed assets, where substantially all the risks and benefits incidental to the ownership of the asset, but not the legal ownership, are transferred to the entity are classified as finance leases.

Finance leases are capitalised, recording an asset and a liability equal to the present value of the minimum lease payments, including any guaranteed residual values.

Leased assets are depreciated on a straight line basis over their estimated useful lives where it is likely that the entity will obtain ownership of the asset. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Lease payments for operation leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses on a straight line basis over the life of the lease term.

**(m) Impairment of Assets**

At the end of each reporting date, the entity reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable amount is expensed to the statement of comprehensive income.

Where the future economic benefits of the asset are not primarily dependent upon the assets ability to generate net cash flows and when the entity would, if deprived of the asset, replace its remaining future economic benefits, value in use is depreciated replacement cost of an asset.

Where it is not possible to estimate the recoverable amount of an assets class, the entity estimates the recoverable amount of the cash generating unit to which the class of asset belongs.

**(n) Comparative Figures**

Where required by Accounting Standards comparative figures have been adjusted to conform with changes in presentation for the current financial year.

**(o) Financial Instruments**

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions of the instrument. For financial assets, this is the equivalent to the date the entity commits itself to either purchase or sell the asset. Financial instruments are initially measured at fair value plus transaction costs except where the instrument is classified at 'fair value through profit and loss' in which case transaction costs are expensed to profit or loss immediately.

Financial liabilities are measured at amortised cost.

**(p) Trade and Other Payables**

Trade and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the company during the reporting period that remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

**(q) Going Concern**

The financial report has been prepared on an ongoing basis, which contemplates continuity of normal trading activities and the realisation of assets and settlement of liabilities in the normal course of business.

	<b>CONSOLIDATED</b>	
	<b>2018</b>	<b>2017</b>
<b>2. REVENUE</b>		
Operating Activities		
Trading Revenue	29,305,711	27,977,770
Interest Received	41,381	38,349
Commissions Received	374,828	395,144
Rent Received	337,085	446,735
Members Subscriptions	172,222	129,518
Other Revenue	538,575	1,046,450
	<b>30,769,802</b>	<b>30,033,966</b>
<b>NON OPERATING ACTIVITIES</b>		
Proceeds from the Disposal of Property Plant and Equipment	6,364	51,164
<b>TOTAL</b>	<b>30,776,166</b>	<b>30,085,130</b>

**3. EXPENSES**

Profit from Ordinary Activities before Income Tax has been determined after:

<b>EXPENSES</b>		
Cost of sales	1,886,069	1,715,431
Borrowing costs	338,551	277,288
Depreciation of non current assets	2,199,610	2,205,154
Amortisation of non current assets	8,789	8,788
Bad / Doubtful debts	-	-
Rental expense on operating leases	779,323	1,161,905
Net profit / (loss) on disposal of non current assets	22,286	(39,924)

**4. INCOME TAX EXPENSE**

(a) The prima facie tax on profit from ordinary activities before income tax is reconciled to the income tax as follows:

	<b>CONSOLIDATED</b>	<b>CONSOLIDATED</b>
	<b>2018</b>	<b>2017</b>
<b>OPERATING PROFIT/(LOSS) BEFORE INCOME TAX</b>	<b>506,792</b>	<b>326,719</b>
Income tax expense calculated at an effective rate of 5.90% of operating profit. The effective tax rate is calculated by applying the non mutual percentage of 19.7% to the income tax rate of 30%.	58,963	(19,331)
ADD		
Tax effect of		
- Non allowable members' only expenses	82,348	89,181
- Non mutual expenses	60,809	64,894
	<b>202,120</b>	<b>134,744</b>
LESS		
Tax effect of		
- Non assessable members' subscriptions	10,168	7,647
- Non mutual income	43,344	48,380
	<b>148,608</b>	<b>78,717</b>
Adjusted for the effect of non mutual income and expense calculated at 30%		
Add/(less) tax effect of permanent differences		
- Non mutual income	220,244	245,834
- Non mutual expenses	(308,991)	(329,748)
	59,861	5,197
Recoupment of prior year tax losses not previously brought to account	59,861	5,197
<b>Adjustment to future income tax benefit and provision for deferred income tax for change in company tax rate and mutual rate</b>	<b>-</b>	<b>-</b>
Income tax expenses attributable to the operating loss	-	-
(b) The income tax expense comprises:		
Current income tax payable		
Increase/(reduction) in provision for deferred income tax	15,302	(43,380)
<b>ATTRIBUTABLE TO OPERATING PROFIT</b>	<b>-</b>	<b>-</b>

	<b>CONSOLIDATED</b>	
	<b>2018</b>	<b>2017</b>
<b>5. BAD AND DOUBTFUL DEBTS</b>		
Bad and doubtful debts written off to the Income Statement		
<b>TRADE DEBTORS</b>	<u>-</u>	<u>-</u>
<b>6. CASH</b>		
Cash	2,750,695	3,021,337
<b>RECONCILIATION OF CASH</b>		
Cash at the end of the financial year as shown in the Statement of Cash Flows is reconciled to items in the Balance Sheet as follows:		
Cash	2,750,695	3,021,337
Bank overdraft	-	-
<b>TOTAL</b>	<b><u>2,750,695</u></b>	<b><u>3,021,337</u></b>
<b>7. RECEIVABLES</b>		
Current		
Trade debtors	230,673	244,203
Other debtors	66,667	166,667
<b>TOTAL</b>	<b><u>297,340</u></b>	<b><u>410,870</u></b>
<b>8. INVENTORIES</b>		
Bar stock	65,457	103,512
Catering stock	27,018	13,173
<b>TOTAL</b>	<b><u>92,475</u></b>	<b><u>116,685</u></b>

	<b>CONSOLIDATED</b>	
	<b>2018</b>	<b>2017</b>
<b>9. OTHER ASSETS</b>		
Current		
Other prepayments	253,623	384,946
	<b><u>253,623</u></b>	<b><u>384,946</u></b>
<b>10. PROPERTY PLANT &amp; EQUIPMENT</b>		
Land at cost	<b>2,697,887</b>	<b>697,887</b>
Buildings and improvements at cost	45,338,011	42,012,862
Less Accumulated depreciation	(15,399,240)	(14,614,452)
	<b><u>29,938,771</u></b>	<b><u>27,398,410</u></b>
Plant equipment furniture and fittings at cost	22,572,006	18,082,630
Less Accumulated depreciation	(18,241,173)	(15,322,355)
	<b><u>4,330,833</u></b>	<b><u>2,760,275</u></b>
Leasehold improvements	154,041	154,041
Less Accumulated amortisation	(130,334)	(121,545)
	<b><u>23,707</u></b>	<b><u>32,496</u></b>
Poker machines and plant	7,628,839	7,365,321
Less Accumulated depreciation	(4,960,424)	(4,805,310)
	<b><u>2,668,415</u></b>	<b><u>2,560,011</u></b>
Sub Total - Property Plant and equipment	39,659,613	33,449,079
	<b><u>39,659,613</u></b>	<b><u>33,449,079</u></b>
Capital works in progress	-	1,473,657
<b>TOTAL PROPERTY PLANT &amp; EQUIPMENT</b>	<b><u>39,659,613</u></b>	<b><u>34,922,736</u></b>

**MOVEMENTS IN CARRYING AMOUNTS**

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year.

	LAND \$	BUILDINGS \$	PLANT, EQUIPMENT, FURNITURE & FITTINGS \$	LEASEHOLD IMPROVEMENTS \$	POKER MACHINES & PLANT \$	TOTAL \$
Balance at 1 July 2017	697,887	27,398,410	2,760,275	32,496	2,560,011	33,449,079
Additions	-	5,325,149	1,627,955	-	1,495,860	8,448,964
Disposals (net)	-	-	-	-	(30,030)	(30,030)
Transfers	2,000,000	(2,000,000)	-	-	-	-
Depreciation/amortisation	-	(784,788)	(57,397)	(8,789)	(1,357,426)	(2,208,400)
Balance at 30 June 2018	2,697,887	29,938,771	4,330,833	23,707	2,668,415	39,659,613

**11. DEFERRED TAX ASSETS**

Future income tax benefit

CONSOLIDATED	
2018	2017
<b>37,629</b>	<b>52,931</b>

**12. PAYABLES****CURRENT**

Unsecured liabilities:

Trade creditors & accruals

<b>2,601,940</b>	<b>2,766,328</b>
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**CONSOLIDATED  
2018      2017****13. INTEREST BEARING LIABILITIES****BILLS PAYABLE**

(a) Bills payable have been drawn as a source of primarily long term finance. They mature in one year and bear fixed & variable interest.

(b) The bills payable are secured by first registered mortgage over certain properties of the Entity.

**(A) CURRENT**

<b>900,000</b>	<b>900,000</b>
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**(B) NON CURRENT**

<b>6,951,750</b>	<b>3,408,952</b>
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**14. HIRE PURCHASE LIABILITIES**

Hire Purchase agreements with various institutions for equipment

**CURRENT**

<b>537,430</b>	<b>517,463</b>
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**NON CURRENT**

<b>721,678</b>	<b>161,528</b>
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**15. PROVISIONS****CURRENT**

Employee entitlements

583,564	807,988
<b>583,564</b>	<b>807,988</b>

**NON CURRENT**

Employee entitlements

53,790	97,513
<b>53,790</b>	<b>97,513</b>

**AGGREGATE EMPLOYEE ENTITLEMENTS LIABILITY**

<b>637,354</b>	<b>905,501</b>
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**16. CAPITAL AND LEASING COMMITMENTS****(A) OPERATING LEASE COMMITMENTS**

Non cancellable operating leases contracted for but not capitalised in the accounts

**LEASE OF GOSFORD CITY BOWLING CLUB**

Payable :

Not longer than 1 year

Longer than 1 but not longer than 2 years

Longer than 2 but not longer than 5 years

Longer than 5 years

	<b>CONSOLIDATED</b>	
	<b>2018</b>	<b>2017</b>
	15,112	15,112
	15,112	15,112
	15,112	30,224
	-	-
	<b>45,336</b>	<b>60,448</b>

**17. RELATED PARTY TRANSACTIONS**

Transactions between related parties are on a normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

**18. KEY MANAGEMENT PERSONNEL DETAILS****(A) DIRECTORS**

The names of the directors who have held office during the financial year are:

Mr M Bell

Mr A Dickson

Mr M Dowling

Mr P James

Mr E Johnson

Ms M Love

Mr R Southeren

**(B) OTHER KEY MANAGEMENT PERSONNEL**

Mrs J Barnes Human Resource Manager

Mr P Blacker Chief Executive Officer

Mr D Brian Operations Manager

Mr A Mills Finance Manager (November 17 redundancy)

Ms P Boyd Marketing Manager (February 2018 resigned)

Mr A Ryan Gaming & Operations Manager

Mrs A Sanders Corporate Services Manager

Miss D Terry Marketing Manager

**(C) DIRECTORS AND KEY MANAGEMENT PERSONNEL COMPENSATION**

	<b>2018</b>	<b>2017</b>
Benefits and payments to Directors and Other Key Management		
Personnel named above	<b>975,008</b>	<b>1,319,431</b>

**19. GUARANTEES**

The Bank of Queensland has provided a Bank Guarantee in respect of the TAB Agency of \$5,000.

**20. FINANCIAL REPORTING BY SEGMENTS**

The entity operates in predominantly one industry. The principle activity of the Entity is that of a licensed club registered under the Registered Clubs' Act 1976. The Entity operates predominantly in one geographical area, being Gosford, New South Wales.

	<b>CONSOLIDATED</b>	
	<b>2018</b>	<b>2017</b>
<b>21. CASH FLOW INFORMATION</b>		
<b>(A) RECONCILIATION OF CASH FLOW FROM OPERATIONS WITH PROFIT FROM ORDINARY ACTIVITIES AFTER INCOME TAX.</b>		
Profit from ordinary activities after income tax	491,490	326,719
<b>NON CASH FLOWS IN PROFIT FROM ORDINARY ACTIVITIES</b>		
Amortisation	8,789	8,788
Depreciation	2,199,611	2,205,154
(Profit)Loss on sale of property plant and equipment	22,286	(39,924)
Charges to provisions	(268,147)	(755,475)
Movement in deferred taxes payable	15,302	43,380
<b>CHANGES IN ASSETS &amp; LIABILITIES</b>		
Trade & other debtors	113,530	(67,110)
Inventories	24,210	(16,151)
Other assets	131,323	113,927
Trade & other payables	(164,388)	(335,179)
Other liabilities	-	-
<b>CASH FLOWS FROM OPERATIONS</b>	<b>2,574,006</b>	<b>1,484,129</b>
<b>(B) STANDBY CREDIT ARRANGEMENTS WITH BANKS</b>		
Credit facility	13,485,000	9,340,000
Amount utilised	9,391,168	3,967,652
<b>UNUSED CREDIT FACILITY</b>	<b>4,093,832</b>	<b>5,372,348</b>

**CONSOLIDATED**  
**2018**      **2017****21. CASH FLOW INFORMATION (CONT.)**

The major facilities are summarised as follows:

<b>1) BILL FACILITY VARIABLE RATE</b>	<b>3,139,418</b>	<b>3,050,000</b>
<b>2) BILL FACILITY VARIABLE RATE</b>	<b>6,251,750</b>	<b>5,372,348</b>
<b>3) BILL FACILITY FIXED RATE</b>	<b>5,000</b>	<b>5,000</b>

To allow for the issues of performance guarantees

**22. INTEREST IN SUBSIDIARIES**

SUBSIDIARY	PLACE OF BUSINESS	PERCENTAGE OWNED (%)	
		2018	2017
Central Coast Leagues Fitness Pty Ltd	NSW	100	100

# PRIVACY POLICY

The Central Coast Leagues Club Limited, ABN 83 001 036 068 and its related entities have a commitment to privacy and the safeguarding of member, visitor and staff personal information.

The Club complies with the provision of the Privacy Act 1988. The following policy provides a clear and concise outline of how and when personal information is collated, stored and disclosed by the Central Coast Leagues Club Limited.

## THE INFORMATION THE CLUB COLLECTS

The Club will collect general information about a patron such as name, address, occupation, date of birth, contact details and email address. Information will also be collected as a result of a membership card being placed in a gaming machine or other Club machines linked to a members' loyalty system (not ATM's). The Club may collect personal information as a consequence of a patron's involvement in Club activities providing benefits or services to patrons. In the interest of safety and security the Club operates surveillance cameras and may collect personal information in the course of investigating complaints or pursuing disciplinary proceedings.

Where practicable, the purpose for which we collect personal information will be made clear at the time of collection and when appropriate consent for its use is obtained. The Club will not collect any personal information about visitors to the website except when they knowingly provide it.

## DISCLOSURE

The Club does not disclose personal information to any other organisation or person unless there is:

- a legal requirement to do so;
- a threat to an individual's life, health or safety, or public health or safety;
- a suspicion that unlawful activity has been, is being or may be engaged in;
- a patron benefit in doing so.

## HOW WE USE PERSONAL INFORMATION

The Club will use personal information for the purpose disclosed at the time of collection or as otherwise set out in the Privacy Policy. Generally, the Club will use the information collected for the following purposes:

- To process membership applications.
- To meet statutory requirements under the Registered Club's Act and other relevant legislation.
- To comply with the Club's constitution.
- To complete a transaction or answer an enquiry.
- To register patrons for events, promotions and competitions.
- To register details for electronic mail purposes.
- As an aid to third parties that provide products or services under contract to the Club.
- For direct marketing purposes. However, if we contact patrons this way without prior consent, an opportunity to elect the discontinuance of any further marketing communication will be provided.

## QUALITY OF PERSONAL INFORMATION

Central Coast Leagues Club's goal is to ensure personal information is accurate, complete and up to date. To assist in achieving this goal, any changes to personal details should be directed to the Club's Privacy Officer. The Club relies on information provided by its patrons to be accurate and current. If information is not accurate, contact the Club's Privacy Officer and all reasonable effort will be made to correct the information. No fee will apply to correct personal information.

## ACCESS TO PERSONAL INFORMATION

Individuals may access personal information held on them by the Club by contacting the Club's Privacy Officer.

The Club may refuse a request to access, amend or delete personal information in certain circumstances. If a request is refused, a reason for that decision will be provided.

## SECURITY

The Club takes all reasonable steps to protect any personal information held from misuse and loss and from unauthorised access, modification or disclosure.

The Club takes all reasonable steps to destroy and/or de-identify personal information when no longer needed.

Personal information is stored in a secure server or secure files. The Club notes the internet is not a secure method of transmitting information. Accordingly, the Club will not accept responsibility for the security of information sent over the internet or for any unauthorised access or use of that information.

## CHANGES TO THE POLICY

The Club may amend this policy. The amended version will be posted on the Club's website at [www.cclc.com.au](http://www.cclc.com.au)

To keep in touch with changes regular visits to the Club's web site is advised.

## FURTHER INFORMATION

For any additional details or enquiries relating to the Club's Privacy Policy please contact our Privacy Officer as follows:

**Attention the Privacy Officer**  
**Central Coast Leagues Club**  
**Locked Bag 10**  
**GOSFORD 2250**





Dane Drive Gosford NSW 2250

Phone 02 4325 9888

[www.cclc.com.au](http://www.cclc.com.au)

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